# Building Shared Services around Infrastructure including Data Centres

Barry Lowry Irish Government CIO February 2018

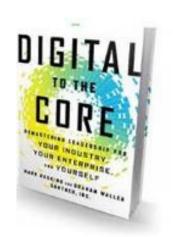


## **Our Digital Challenge!**

# "Go Digital or Go Home"

Mark Raskino (Gartner)







# And whatever happened to ......

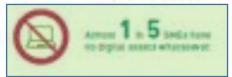




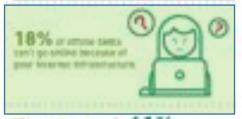
# dot ie Digital Health Index























#### The big picture

- The dot ie Digital Health Index has risen to 49.0, the highest ever score. This has been driven by Irish SMEs' increased use of digital assets, particularly social media and data analytics.
- SMEs are also more confident in the quality of their digital assets, versus their competitors, and their contribution to business.
- Despite these improvements, most SMEs (60%) are still not engaging in e-commerce. This is at a time when Ireland's e-commerce industry is expected to grow to €14bn by 2021. Unfortunately, about 60% of this is going overseas.3

#### Irish SMEs' online presence

- ► Two-thirds of SMEs have websites, 62% have a Facebook account (up from 50%) and 17% have data analytics capability (up from 7%).
- Almost 1 in 5 SMEs have no digital assets whatsoever—neither website nor social media
- However, micro-businesses with a website make on average an extra €26,825 a year.
- Only 34% of SMEs can take online payments and only 32% can accept an online reservation.
- 18% of offline SMEs can't go online because of poor internet infrastructure.





"Europe's economy needs to overcome this fragmentation in online markets to make the most of the opportunities offered by new emerging technologies, along with the chance to generate economic growth and employment."

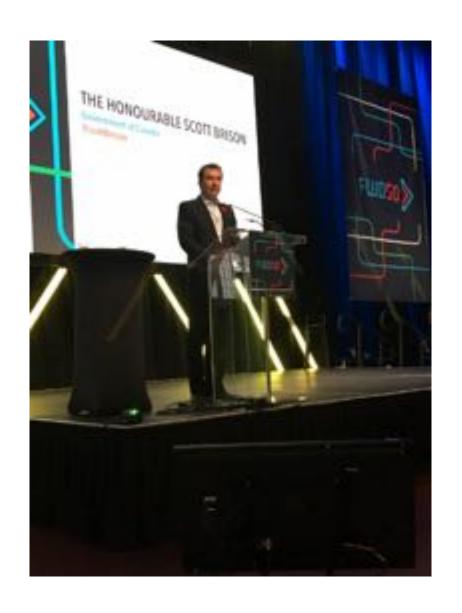


"The successful establishment of a DSM could generate €415bn a year."

"The industrial revolution of our time is digital. ... As companies aim to scale up across the Single Market, public eservices should also meet today's needs: be digital, open and crossborder by design."

European Commission VP Andrus Ansip (February 2017)





"We cannot continue to be a Blockbuster Government serving a Netflix citizenry."

Scott Brison (Secretary of the Treasury Board of Canada) – FWD50 Conference November 2017



#### Troop is beginned were

#### How These Fortune 500 Companies Are Moving to the Cloud











By those transmitted to the Printers

The his public cloud provides that an challenging surrow (2009) of 1911 Web.





Andrews Street



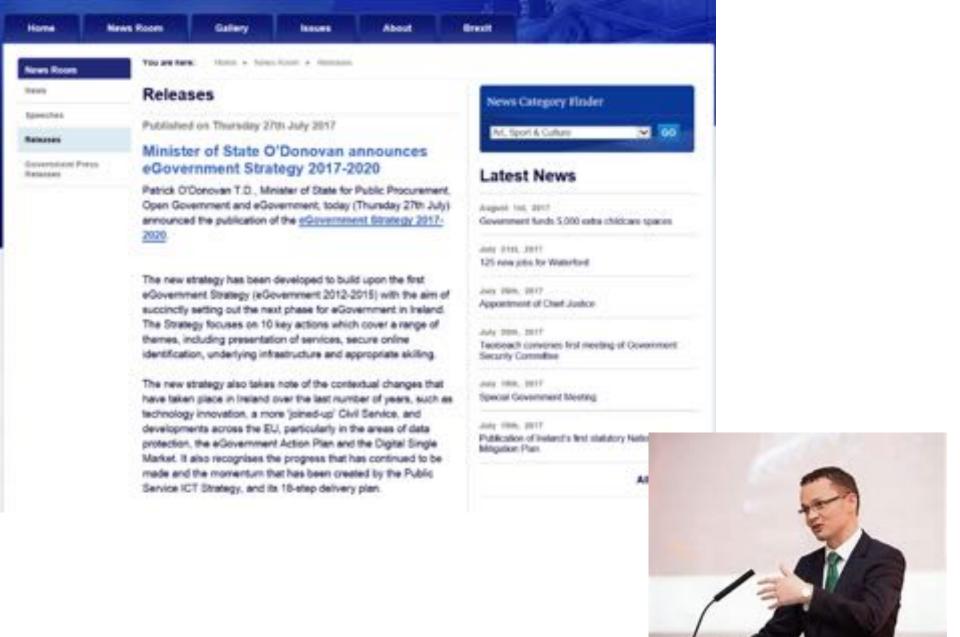


## Government doing digital is different because .......

- 1. We don't pick and choose our customers;
- 2. We have LOADs of stakeholders;
- We have LOADS of Legacy (unless we are Estonia!);
- 4. People losing their jobs is ALWAYS our problems;
- 5. It can therefore be REALLY hard to define success;









#### We will...

... develop a Digital Service Gateway

... maintain an overall Digital Programme plan overseen by our eGovernment Minister

... develop our existing e-ID capability

... develop similar plans to facilitate business and location identification

... enhance our data-sharing capability

... introduce legislation to support our data-sharing ambitions

... continue to develop our Open Data portal

... transform our "back office"

... ensure appropriate governance is in place





#### We will...

... develop a Digital Service Gateway

... maintain an overall Digital Programme plan overseen by our eGovernment Minister

... develop our existing e-ID capability

... develop similar plans to facilitate business and location identification

... enhance our data-sharing capability

... introduce legislation to support our data-sharing ambitions

... continue to develop our Open Data portal

... transform our "back office"

... ensure appropriate governance is in place















#### We will...

... develop a Digital Service Gateway

... maintain an overall Digital Programme plan overseen by our eGovernment Minister

... develop our existing e-ID capability

... develop similar plans to facilitate business and location identification

... enhance our data-sharing capability

... introduce legislation to support our data-sharing ambitions

... continue to develop our Open Data portal

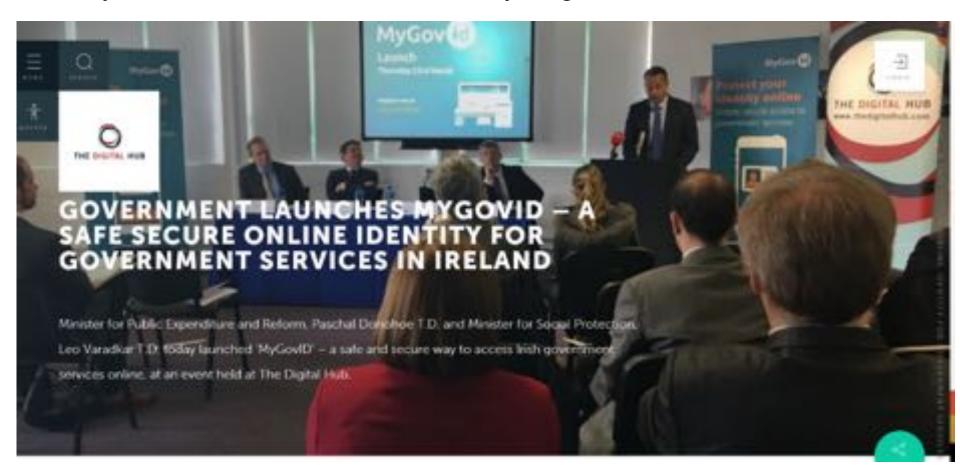
... transform our "back office"

... ensure appropriate governance is in place





#### MyGovID – Ireland's Online Identity Engine





# Ireland's Cultural Debate?

- Ireland must learn from UK data protection and ID disasters
  - Ditching of costly databases in UK suggests more care needed with public services card
  - TJ McIntyre (lecturer in the UCD Sutherland School of Law, a solicitor with FP Logue Solicitors and the chair of Digital Rights Ireland) 28/09/17
- (the card) exemplifies a systematic disregard for privacy and data protection throughout the State

The common pattern in these cases is that fundamental rights are viewed as inconvenient

obstacles.

#### Public Services Card reveals State ignorance of data privacy issues



#### Earlin Lillington

Last Updated: Thursday, September 21, 2017, 06:10

Concern over the now infamous Public Services Card has been a slow build.

A very slow build.

The card was being discussed in the Dúil in 2005 – Fine Gael's <u>Olivia Mitchell</u> asked then minister for social and family affairs Séamas Breunan when such a card might be introduced. The card was formally launched in 2011. About 2.8 million people now have one.

As Minister for Employment Affairs and Social Protection Regina Doherty noted, the cards are now "mandatory but not compulsory", the difference between the two being about as thin as the skin of the current US president.





In section of executal function, the section which control are required interestive on the control and the first of the section of the sectio



salessal bestill



#### We will...

- ... develop a Digital Service Gateway
- ... maintain an overall Digital Programme plan overseen by our eGovernment Minister
- ... develop our existing e-ID capability
- ... develop similar plans to facilitate business and location identification
- ... enhance our data-sharing capability
- ... introduce legislation to support our data-sharing ambitions
- ... continue to develop our Open Data portal
- ... transform our "back office"
- ... ensure appropriate governance is in place
- ... ensure our people have the skills and capabilities to help us move forward





#### DATA-SHARING AND GOVERNANCE BILL

Name i Date Overing and Covernance Still

#### Public Consultation

-

#### Data-Sharring and Governance Bill: Policy Proposition

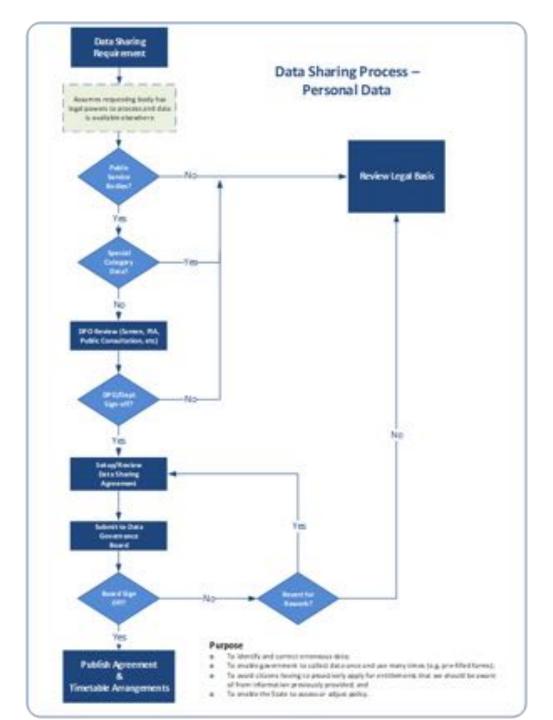
In October (IP10), the Department of Plable Expenditure and Reform brought a interception to Government willing out a series of actions to improve data sharing in the public services. Chief along these was the development of the results of a Data Sharing and Government Set.

On I August 2014, the Department of Public Expanditure and Reform published a policy paper oriflant. "Uses Sharing and Governance. Pulsay Proposels," which set out sels elements of proposels explainted parties were studied to make automissions impossing to the policy proposels. The Department recovered have contributed asynthesists to the development of policy on Data Sharing, and the Department is very gradula to the respondents for their contribution to date.

On 33 November 2014, a public information-overs was hard to decision the subcones of the consultation. The event was addressed by November 1995, facilities General of the Department of Fusion Expenditure and Reduct, Index Doors, Data Protection Continuous and Datago O'Sner of Cardistration Association. The event abound the seafer decision of the main public instead from different perspectives.

Internal considered the automassions received. The Department prepared a shaff-Seneral Scheme of the Data-Sharing and Governance SM, in July 2015. The Government approved the drafting of the Data-Sharing and Governance SM array, the trees of the Garanta Schame, subject to leach drafting or fectivesal amongments as may be agreed between the Manufer and the Advance; Connects

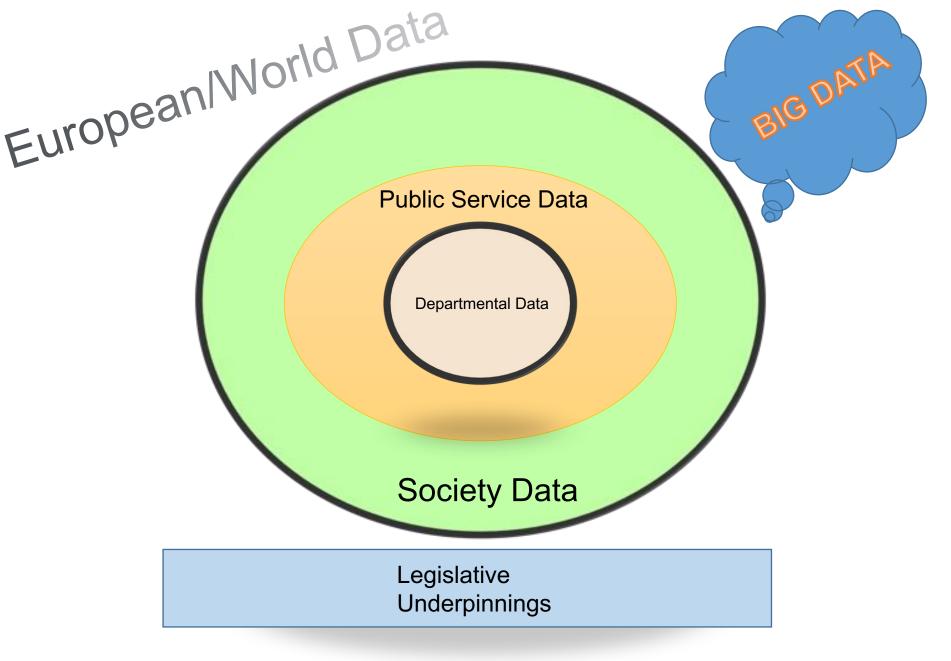




Data Sharing &

&
Governance
Bill





The Data Sharing Opportunity





#### We will...

- ... develop a Digital Service Gateway
- ... maintain an overall Digital Programme plan overseen by our eGovernment Minister
- ... develop our existing e-ID capability
- ... develop similar plans to facilitate business and location identification
- ... enhance our data-sharing capability
- ... introduce legislation to support our data-sharing ambitions
- ... continue to develop our Open Data portal
- ... transform our "back office"
- ... ensure appropriate governance is in place
- ... ensure our people have the skills and capabilities to help us move forward





Data.Gov.IE



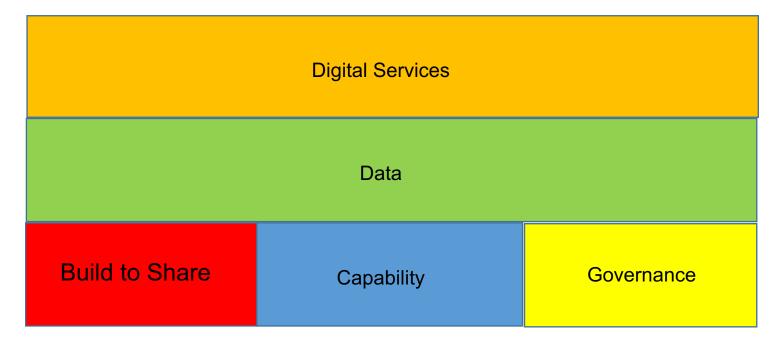


#### We will...

- ... develop a Digital Service Gateway
- ... maintain an overall Digital Programme plan overseen by our eGovernment Minister
- ... develop our existing e-ID capability
- ... develop similar plans to facilitate business and location identification
- ... enhance our data-sharing capability
- ... introduce legislation to support our data-sharing ambitions
- ... continue to develop our Open Data portal
- ... transform our "back office"
- ... ensure appropriate governance is in place
- ... ensure our people have the skills and capabilities to help us move forward







A simplified way of looking at our Strategic pillars



#### THE IRISH TIMES

Wed, Feb 7, 2018





NEWS

SPORT

**BUSINESS** 

OPINION

LIFE & STYLE

CULTURE

® POOCASTS JUDGS

World Politics Crime & Lew Social Affairs Health Education Bresit Subscriber Only

All Mews \*

#### Ireland to miss environmental targets -EPA

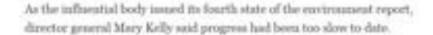
CO WARE THE R. DOOR, ET JEE.



Ireland is set to miss key targets in tackling waste, carbon dioxide emissions and water quality, the country's environmental watchdog warned today.



Announcing its state of the environment report, Ireland's Environment 2008;the Environmental Protection Agency (EPA) warned that greenhouse gas emissions will exceed the proposed 2020 target by seven million tonnes.



"We are not making headway and we are not progressing at the rate we need to," she said. "We have challenges on climate change, we have challenges on water quality and we have challenges on waste."

"Climate change has been identified as the greatest challenge facing this generation and the EPA projections underline the difficulty in addressing this issue," she said, urging Ireland to "rapidly" develop a greener economy.

The report said that major financial penalties will be incurred if the country fails to meet environmental protection obligations.

#### **Editor's Choice**

Minst Viewed



Austrolian MP: 'My mum dropped me off at school and never campe back'



Healy-Stae boothers involved in furious Datal pow



Peoplekind, not minkind says politically correct Justin Trudesu



Reseners search for owe So missing people after Taiwan earth-poake



Tesla banches car isto space

#### Watch More Videos #

#### Most Read in News

Alleged rape victim tells Jackson and



## Global Foundation Services



Lower DC to DC costs

Security & Compliance

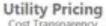


**Data Centers** Design, Build, Operate



300+ Product Teams Microsoft IT (1900 LOB Apps) Cloud Hosting - 0365/Windows

Azure/CRM



MOC Cost Transparency Microsoft Operation Centers





Global Capacity Microsite Strategy



Lowest \$/MW, Rapid Deployment Geo-independent design

Tools & Automation





SCRY & System Center 2012



14

# What's the problem?



Siim Sikut - Estonian CIO

"The cloud technology provides a good opportunity, but the state also wants to maintain the full control and jurisdiction of their data and systems. For this reason the private cloud services are not exactly suitable for us"





# So it's about control, scale, people (and value for money)









# So it's about control, scale, people (and value for money)

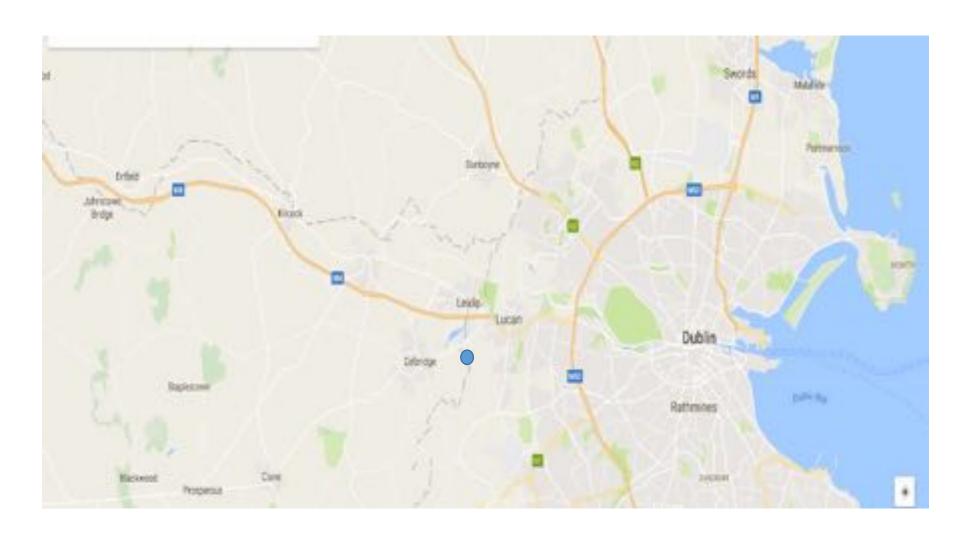




#### **Eureca Assistance:**

- 1. Assessing the true cost of baseline position;
- 2. Innovation in Data Centre design;
- 3. Assistance with cost estimation;
- 4. Advice on procurement;





# **₹ PER.GOV.IE**





## Initial "very conservative" business case

Cost over 20 years	Do Nothing - "As Is"		Build a Data Centre in Backweston	
Cost Category	Cost in NPC terms	Cost	Cost in NPC terms	Cost
1. DC Build Cost			€26.18 m	€27.97 m
2. DC Run Cost	€98.14 m	€157.50 m	€76.55 m	€124.85 m
3. DC Refresh Cost	€1.36 m	€2.18 m	€2.83 m	€4.61 m
4. Procurement Cost	€278,049	€446,228		
5. DC Migration Cost (only for Approach 3)				
6 Opportunity Cost of Prime Real Estate	€8.83 m	€14.18 m		
20 year total	€108.61 m	€174.30 m	€105.56 m	€157.42 m





#### We will...

... develop a Digital Service Gateway

... maintain an overall Digital Programme plan overseen by our eGovernment Minister

... develop our existing e-ID capability

... develop similar plans to facilitate business and location identification

... enhance our data-sharing capability

... introduce legislation to support our data-sharing ambitions

... continue to develop our Open Data portal

... transform our "back office"

... ensure appropriate governance is in place



# **Approach to Professionalisation**

- ✓ Under stand of the need for and role of internal ICT
- ✓ Proper career development structure
- ✓ Grades and Job Titles
- ✓ Innovative Recruitment
- ✓ Strengthened development and accreditation
- ✓ Recognition and Reward
- ✓ More co-ordinated management



# Thanks!

